

12th February, 2026

BSE Ltd. Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai 400 001. Scrip Code: 532782	National Stock Exchange of India Ltd. Exchange Plaza, 5 th Floor, Plot No. C/1, G-Block, Bandra - Kurla Complex, Bandra (E), Mumbai 400 051. Scrip Code: SUTLEJTEX
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Dear Sirs / Madam,

Sub: Q3 & 9M FY26 Result Presentation

Please find enclosed herewith a copy of the presentation with respect to the Un-audited Financial Results (Standalone and Consolidated) of the Company for the quarter and nine months ended 31st December, 2025.

Thanking you

Yours faithfully

For **Sutlej Textiles and Industries Limited**

Manoj Contractor
Company Secretary and Compliance Officer

Encl.: a/a





sutlej
textiles and industries limited

Sutlej Textiles and Industries Limited

Leadership in Yarns, Establishing a Niche in Home Textiles

Investor Presentation – Q3 & 9MFY26 >>>>



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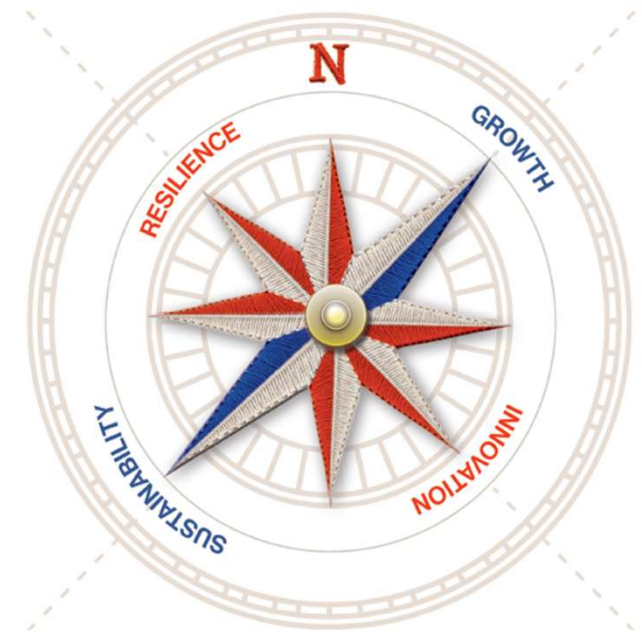
1. Q3 & 9MFY26 Result Updates

2. STIL – Company Overview

3. Sustainable Green Fibre

4. Specialised Yarn

5. Home Textiles



NAVIGATING CHANGE
EMPOWERING PROGRESS



Key Highlights Q3 & 9MFY26

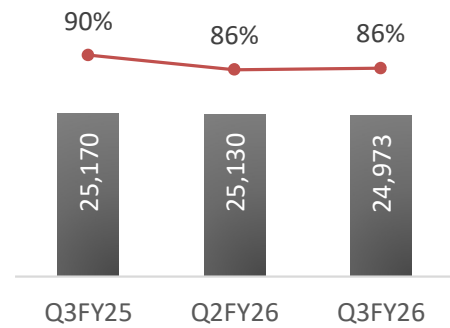




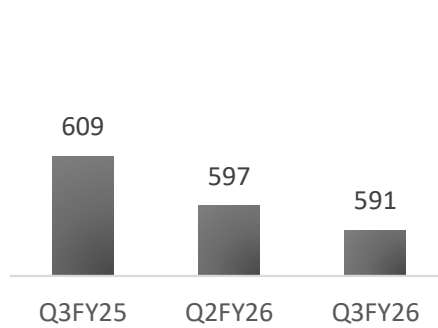
Yarn Business – Q3 & 9MFY26 Highlights

Q3FY26

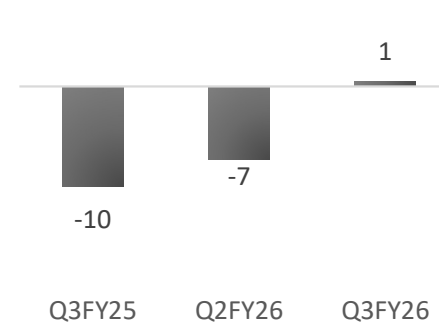
Sales Volume and Capacity Utilization



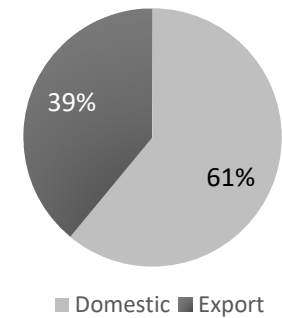
Segment Revenue (Rs Cr)



Segment EBIT (Rs Cr)

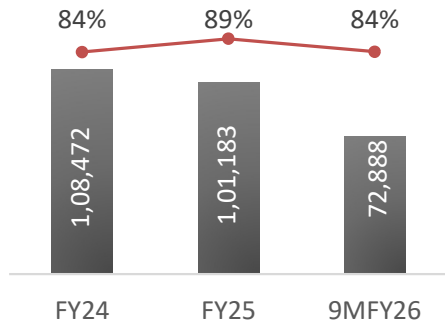


Revenue Mix (%)

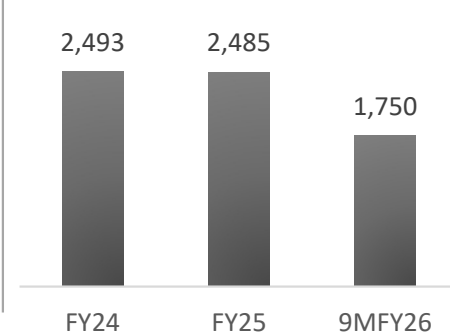


9MFY26

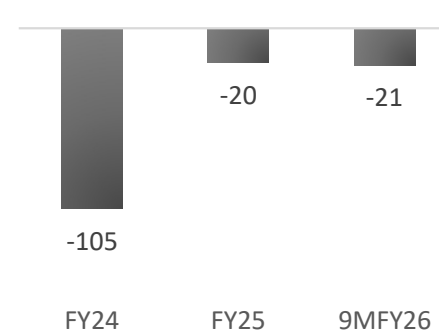
Sales Volume and Capacity Utilization



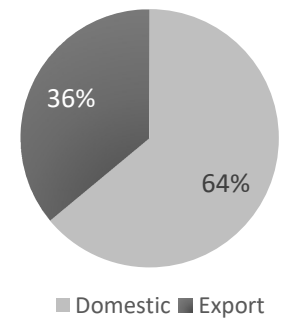
Segment Revenue (Rs Cr)



Segment EBIT (Rs Cr)



Revenue Mix (%)

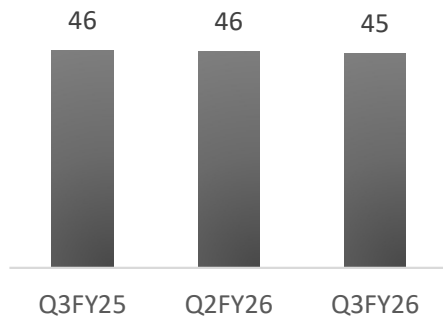




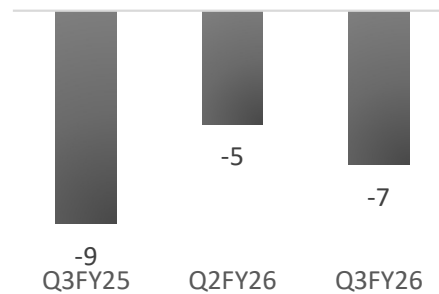
Home Textiles Business – Q3 & 9MFY26 Highlights

Q3FY26

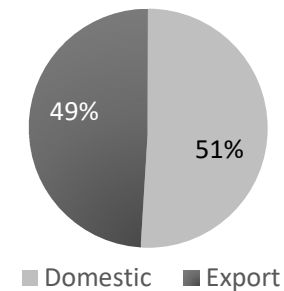
Segment Revenue (Rs Cr)



Segment EBIT (Rs Cr)



Revenue Mix



Enhanced Value Proposition:

- Nesterra has achieved consistent and strong growth over the past five years
- Q3 built on the momentum of previous quarters, delivering focused and quality-led growth across exports, domestic business, and Nesterra. Performance was driven by sharper strategic execution, deeper market penetration, and expansion across product categories and customer segments. Within three quarters, Nesterra's top 15 customers have aligned closely with the industry's top 15, reinforcing strong market positioning.

Expansions and New Launches:

- Total Active stores – 480

State wise contribution:

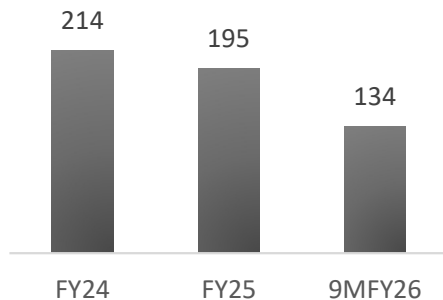
Maharashtra: 28.77%

Gujarat: 18.96%

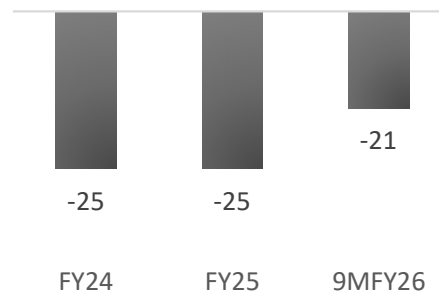
Delhi: 10.78%

9MFY26

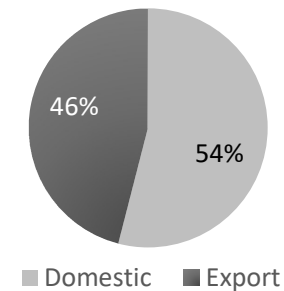
Segment Revenue (Rs Cr)



Segment EBIT (Rs Cr)



Revenue Mix





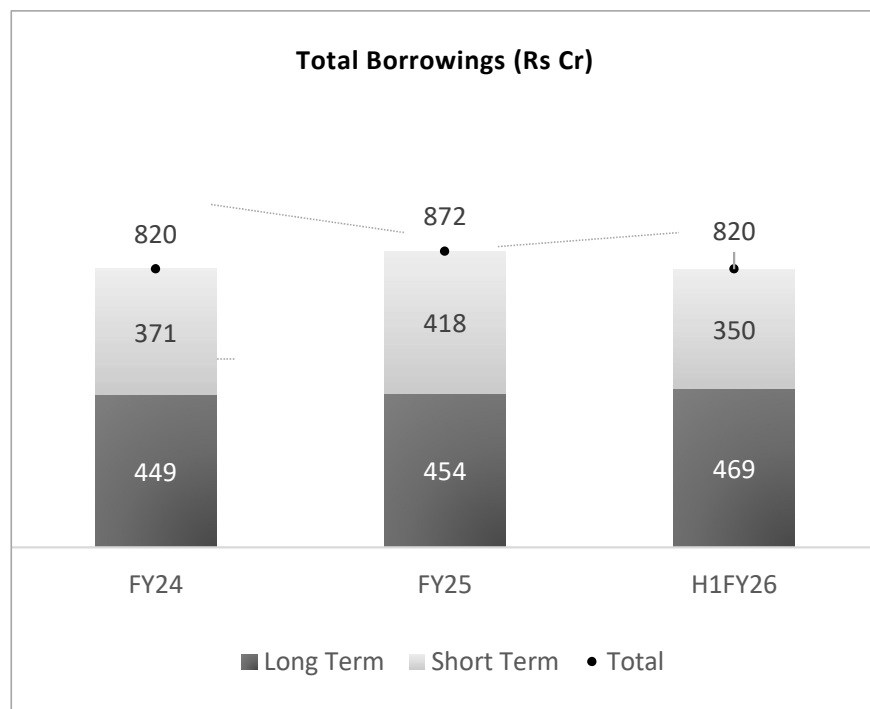
Standalone Profit & Loss – Q3 & 9M FY26

Particulars (Rs Cr)	Q3FY26	Q2FY26	QoQ %	Q3FY25	YoY%	9MFY26	9MFY25	YoY %
Total Income	640	642	-0.4%	652	-1.9%	1,885	1,991	-5.3%
Cost of goods sold	345	345	0.1%	375	-7.9%	1,034	1,132	-8.7%
Employee cost	110	115	-4.4%	109	1.6%	333	331	0.5%
Other expenses	159	164	-3.3%	160	-1.1%	471	477	-1.3%
EBITDA	25	17	44.7%	8	205.1%	48	51	-5.9%
EBITDA Margin	4.0%	2.7%	123 bps	1.3%	268 bps	2.5%	2.6%	(2 bps)
Depreciation	27	27	-0.4%	27	-0.7%	81	82	-1.6%
Interest	16	16	0.3%	16	0.6%	49	46	5.1%
Profit Before Tax (Before EI)	-18	-26	30.8%	-35	49.2%	-82	-78	-5.2%
Exceptional Items	0	1	-	0	-	2	6	-70.5%
Profit Before Tax (After EI)	-18	-27	32.4%	-35	47.8%	-84	-84	0.2%
Tax	-7	-8	14.9%	-11	35.0%	-29	-27	-4.5%
Profit After Tax	-11	-18	40.4%	-24	53.8%	-55	-56	2.5%
PAT Margin	-1.7%	-2.9%	115 bps	-3.6%	192 bps	-2.9%	-2.8%	(9 bps)

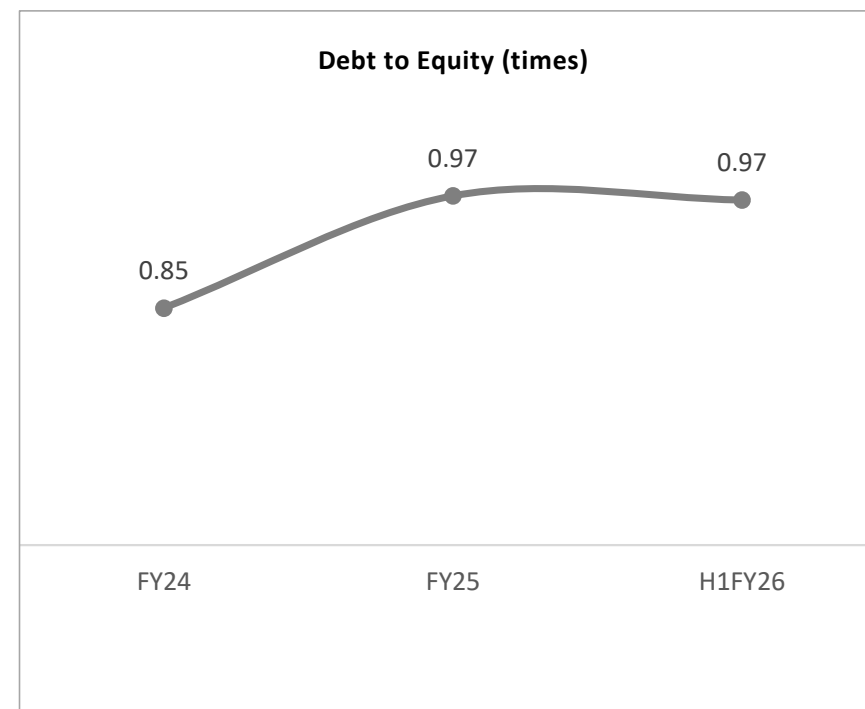


Consolidated Profit & Loss – Q3 & 9M FY26

Particulars (Rs Cr)	Q3FY26	Q2FY26	QoQ %	Q3FY25	YoY%	9MFY26	9MFY25	YoY %
Total Income	640	645	-0.8%	658	-2.7%	1,895	2,012	-5.9%
Cost of goods sold	347	348	-0.4%	379	-8.5%	1,046	1,148	-8.8%
Employee cost	112	117	-3.8%	110	1.9%	337	336	0.3%
Other expenses	160	165	-3.1%	161	-0.7%	475	480	-1.1%
EBITDA	20	15	40.8%	7	181.8%	36	48	-25.2%
EBITDA Margin	3.2%	2.3%	94 bps	1.1%	209 bps	1.9%	2.4%	(49 bps)
Depreciation	27	28	-0.5%	28	-1.2%	82	84	-1.9%
Interest	16	16	-0.5%	16	-2.0%	49	48	2.5%
Profit Before Tax (Before EI)	-23	-29	21.1%	-37	37.7%	-95	-83	-14.2%
Exceptional Items	0	1	NA	0	-	2	0	NA
Profit Before Tax (After EI)	-23	-30	22.9%	-37	36.4%	-97	-83	-16.3%
Tax	-7	-8	14.9%	-11	35.0%	-29	-27	-4.5%
Profit After Tax	-16	-22	26.0%	-26	37.0%	-68	-56	-22.1%
PAT Margin	-2.5%	-3.4%	86 bps	-3.9%	137 bps	-3.6%	-2.8%	(82 bps)



**Overall Debt Levels continue to be in control;
Low utilization of working capital at 50% against
sanction as on Sept 30, 2025**



Consistently keeping Debt to Equity below 1x



Commenting on the results, Mr. C.S. Nopany, Executive Chairman, Sutlej Textiles and Industries Limited said:

“Q3 FY2025-26 was a step forward from the previous quarter, though global uncertainties and input cost pressures continued to weigh on the industry. The operating environment is stabilizing, and what is particularly noteworthy is the structural shift unfolding in India's trade landscape.

The free trade agreements with the UK and the European Union, along with the improving trade outlook with the US, are creating unprecedented market access for Indian textiles. For Sutlej, with our strengths in value-added and specialty yarns, these developments are directly relevant and deeply encouraging.

We continue to sharpen our focus on efficiency, product innovation, and sustainability. While near-term caution is warranted, we approach the coming quarters with measured optimism, backed by a clearer and more favourable external environment than we have seen in some time.”



Sutlej – A Leading Integrated Textile Manufacturer in India





A Premier Indian Yarn Manufacturer, Growing Presence in Home Textiles



Patronage of a renowned group

- Established in 1934 by Late Dr. Krishna Kumar Birla as Sutlej Cotton Mills Ltd.
- 90+ years of existence in Spinning Industry
- Excellent Corporate Governance
- Highly Experienced Management

Large Scale, World-class Yarn Capacities

- A Leading Yarn Manufacturer in India

Three Manufacturing Units

- J&K,
- Himachal Pradesh,
- Rajasthan

- **4,13,904 Spindles**

Focus on Sustainable Transformation

Green Fibre (for captive use)

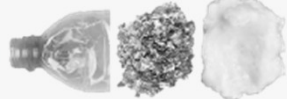
120 MT/Day

Home Textiles

8.97 Million Meters

Backward Integration

Green Fibre



Core Business

Yarn



Forward Integration

Home Textile





Creation of a Strong Foundation over the years



Sustainable Transformation



Spinning Excellence since 1934

- 1934:** Founded and promoted by Late Dr. Krishna Kumar Birla as Sutlej Cotton Mills Ltd.
- 1963:** Established Rajasthan Textile Mills at Bhawanimandi (Jhalawar)
- 1970:** Diversified into Synthetic Blended Yarn
- 1981:** Leased a Spinning Unit - Chenab Textile Mills (CTM) from Texmaco Ltd at J&K - manufacturing Cotton & Synthetic Yarn
- 1997:** Purchased CTM
- 2005:** Incorporated Sutlej Textiles & Industries Ltd, via demerger



Capacity Expansion

- 2006-07:** Entered into Home Textile Segment
- 2007-08:** Expansion at Rajasthan Unit
 - 7,488 spindles for PV Dyed Yarn
 - 12,672 spindles for Cotton Yarn
- 2010-11:** Expansion at J&K Unit
 - 31,104 spindles for Melange Cotton blended dyed yarn.

12MW Thermal Power at Rajasthan
- 2014:** Expansion at J&K Unit
 - 31,104 spindles for Value-added Cotton Melange and Cotton Blended Dyed Yarn
- 2015:** Acquired Birla Textile Mills 35,280 spindles – commenced commercial production for Cotton blended dyed and Mélange Yarn at Rajasthan

2017: Entered into Home Textile Segment

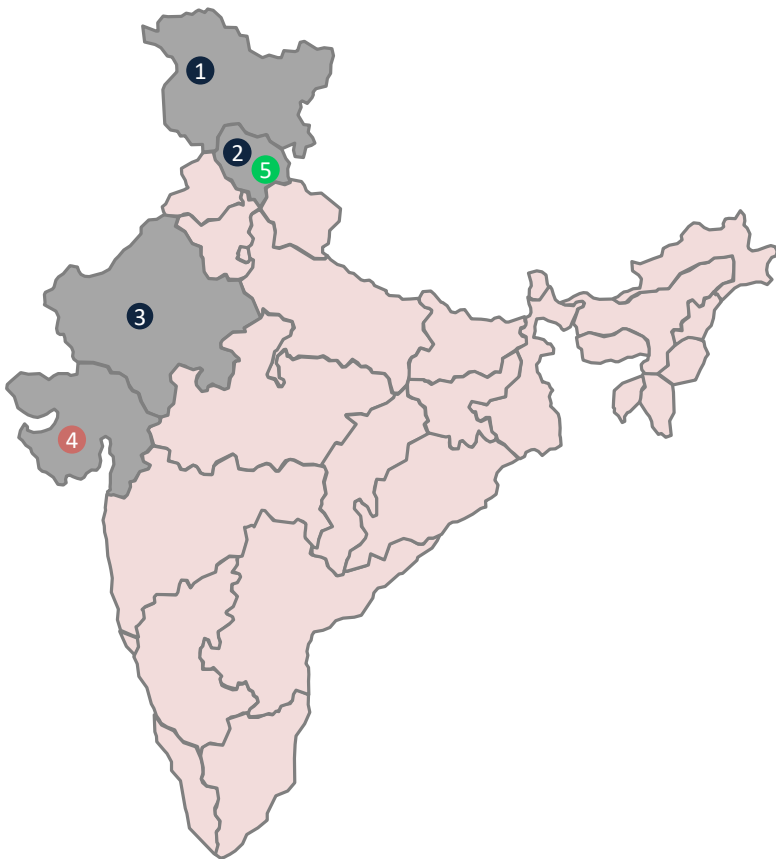
- Acquired Design, Sales, and Distribution (DS&D) business along with brand of American Silk Mills LLC (ASM)
- Invested USD 4.5 Million in Wholly Owned Subsidiary in USA

2019-2022: Backward integration

- Modernization of Home Textile Facility
- Green Fiber Plant Commenced green fiber plant in Mar 2021
- Launched “Nesterra” Home Textile Brand



Among the Leading Yarn (4,13,904 Spindles) and Fabric Capacities in India



- ✓ Our facilities are capable to handle a variety of Raw Material, having different Counts
- ✓ We work very closely with our Customers to fulfil requirements and on the ethos, 'Manufacture to Sale and Not to Stock'

Yarn

- 1 Kathua, J&K**
 - Cotton Mélange: 1,02,576 Spindles
 - Man-made Fibre: 1,10,640 Spindles
- 2 Baddi, Himachal Pradesh**
 - Cotton Mélange: 36,503 Spindles
 - Man-made Fibre: 45,865 Spindles
- 3 Bhawanimandi, Rajasthan**
 - Cotton Mélange: 35,280 Spindles
 - Man-made Fibre: 83,040 Spindles
 - Roof top solar plant of 2.2 MW

Home Textile

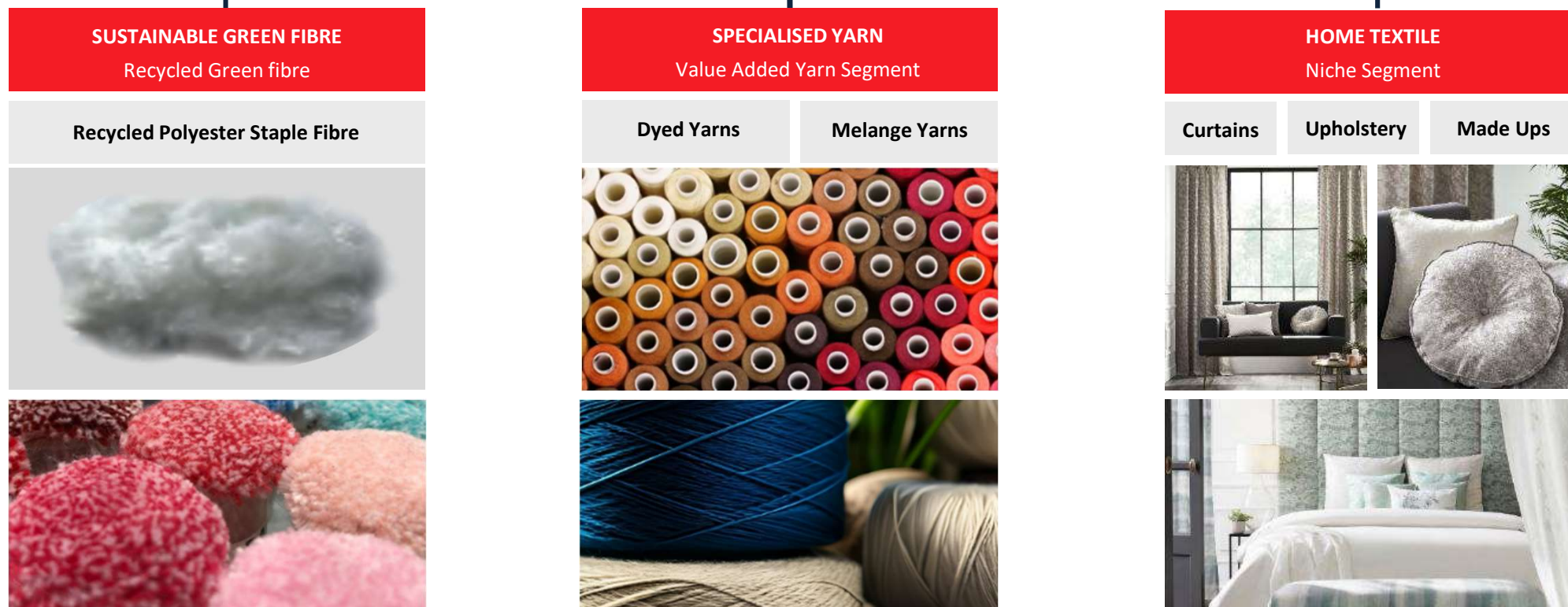
- 4 Damanganga, Gujarat**
 - Capacity of 8.97 Million Meters
 - 118 Shuttle-less looms

Green Fibre

- 5 Baddi, Himachal Pradesh**
 - Raw White & Black Recycle Fibre: 120 MT per day



Key Business Verticals



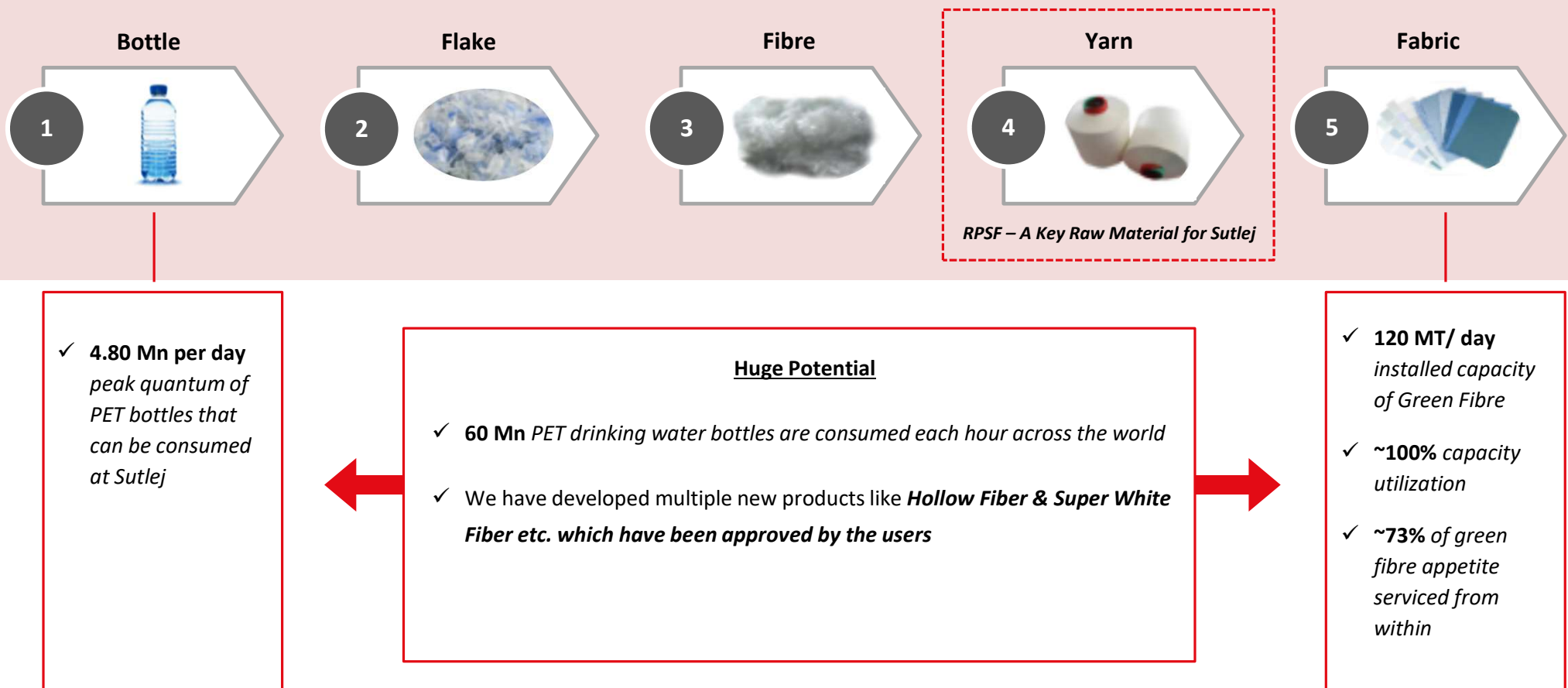


Sustainable Green Fibre





Sustainable Green Fibre - Improving Operating Efficiency by Backward Integration





Specialty Dyed Yarn





Specialty Dyed Yarns – Backbone of Our Business



Leading Yarn manufacturer in India

4,13,904 Dyed Yarn Spindles

~42% dedicated
to Melange Yarn

~58% dedicated
to various blends



Strong Global Footprint

Export to over **60+ countries** across

Europe

South-East Asia

USA

North & Latin America



Well Diversified Product Portfolio/geographies and customers

- Robust Business Model with **low customer concentration** and **diversified geographical spread**.
- B2B business model with around **60% revenue** from organized sector.
- Strong **Brand Recall** in Yarn Segment



Marquee Clients



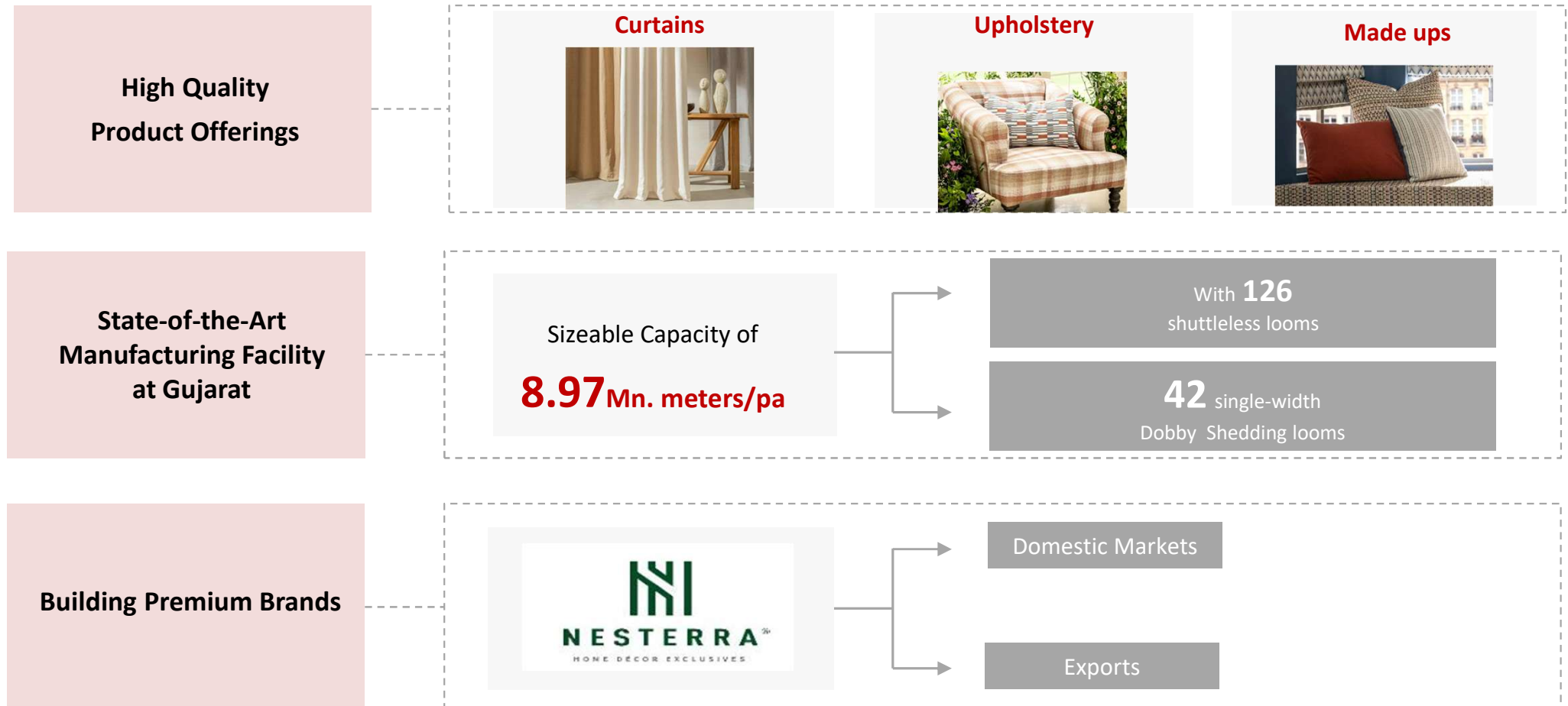


Niche Home Textile





One of the Leading Producers and Exporters of Home furnishings





“Nesterra” - Building a Brand of Future



Brand Overview

- In FY21, launched the first retail brand in its existence and within a short span of time, ‘**Nesterra**’ has begun earning respect from top Architect and interior design community for its distinct product offering and has been tastefully found home in their major projects.
- Successfully launched **12 new premium collections** in addition to the **existing 36 collections** of Nesterra in the market at Home Décor Expo 2024, at Jio Convention Centre, BKC, Mumbai



Capitalize Existing Expertise

- Capitalize on rich pedigree originating from the House of Sutlej by virtue of its **proprietary yarns and manufacturing capability**
- Capitalize on **long term relationship** established by the front-end team to **enter and grow in major markets**



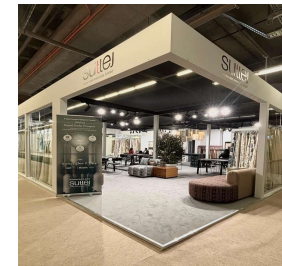
Distribution

- ‘Nesterra’ has established itself as a prominent player in the industry through its **fastest grown distribution network**
- Have developed **seamless ordering portal** for the trade
- To maintain the premiumness, the total no. of active stores are limited to **625**.



Home Textile Business – Highlights

- ❖ **Branding & Visual Merchandising:** Executed exclusive branding and standardized window displays across top-performing retail stores, enhancing Nesterra's visibility in Tier-1 cities through refreshed fabric displays and long-term branding spaces.
- ❖ **Social Media Performance:** Achieved 22K reach, 362k impressions, and 126k engagement on Instagram. Maintained consistent visibility and messaging on platforms, featuring product and topical content. Product-led and storytelling posts drove high engagement, successfully connecting with audiences across lifestyle, home décor, and premium living segments.
- ❖ **Public Relations:** Garnered 36 prominent media coverages across leading publications including Elle Décor, Indian Textile Journal, Cinemapluz, Textile Insights, Textile Value Chain.
- ❖ **Industry Features:** Featured Nesterra in trend stories in Money Control, highlighting Diwali 2025 DIY home décor tips: 8 fabric ideas that instantly make your home look luxurious and rich. News 18- Breaking The Myth: Why Homegrown Doesn't Mean Compromise On Quality Or Style
- ❖ **Spokesperson Engagements:** Arranged media interviews with leading trade and lifestyle publications, including SustainableNXT Sustainability Conference & Awards, Indian Textile Journal, Textile Value Chain, positioning Nesterra as an expert voice in premium home textiles and strengthening brand credibility among industry players.
- ❖ **Brand Activation:** At Home by Nayandeep on Youtube and Kaise Banta Hai show on Jio Hotstar gave us Brand visibility.
- ❖ **Exhibition Presence:** Participated in *Yarnex 2025, Mumbai, Ludhiana* showcasing premium fabrics, sustainable innovations, and design stories, reinforcing Nesterra's position in the premium home furnishing segment.



**Nesterra Presents
JioHotstar's Latest
Original Series Kaise
Banta Hai Season 2,
Now Streaming**

By Textile Insights • November 17, 2025
352 • No Comment





Guided by Industry Veterans and Experienced Management

Board of Directors

Mr. C.S. Nopany

Executive Chairman

Mr. Rohit Dhoot

Independent
Non-Executive Director

Mr. Ashok Mittal

Independent
Non-Executive Director

Mr. Sameer Kaji

Independent
Non-Executive Director

Ms. Deepa Kapoor

Independent
Non-Executive Director

Mr. Arhant Vikram Nopany

Non-Executive Director

Mr. Ashish Kumar Srivastava

Whole time Director &
Chief Executive Officer

Key Executives

Mr. Ranjan Chaudhary

Chief Operating Officer

Mr. Sachin J. Karwa

Chief Financial Officer

Mr. Manoj Contractor

CS & Compliance Officer



Sutlej Textiles & Industries Ltd.
CIN. : L17124RJ2005PLC020927

Mr. Sachin J. Karwa
investor.relations@sutlejttextiles.com

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